

Scottish Water WIC Annual Return 2012-13

Director Sign Off Sheet

The contents of the following tables have been authorised for submission to the Water Industry Commission by the undersigned director of Scottish Water.

Operating Costs And Efficiency

Table E3 – PPP Project Analysis

Table E3a – PPP Cost Analysis

Signed _____

Douglas Millican
Chief Executive
Scottish Water

A handwritten signature in dark ink, appearing to be 'DM', is written over a horizontal line. The signature is stylized and cursive.